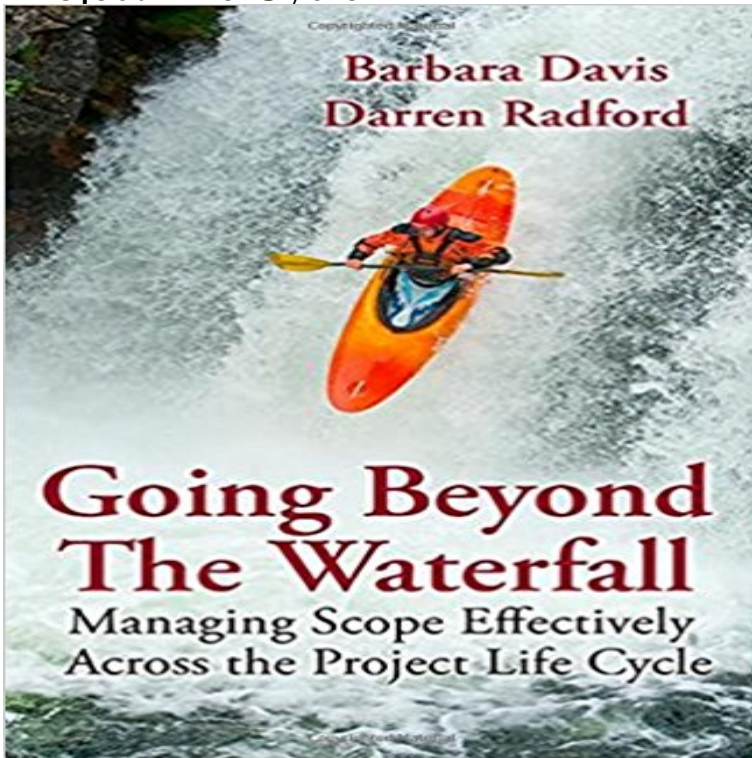


Going Beyond the Waterfall: Managing Scope Effectively Across the Project Life Cycle



Going Beyond the Waterfall explains how to define scope at the outset of a project and provides a solid model for predicting, evolving, and managing solution scope across a project life cycle where the decisions and actions of every team member contribute to that evolutionary process. In addition, it identifies the impacts that key tasks and activities will have on scope and how each can be managed effectively to prevent unnecessary scope creep and reduce run-away projects. Key Features --Articulates the process of defining, validating, massaging, and managing scope from concept to implementation, including decision cases, benefits realization planning, requirements, and business-as-usual operations --Illustrates how stakeholder engagement, requirements, and project and enterprise architecture methodologies impact scope and management --Identifies how scope evolves, what causes it to change, and delineates its evolution as a key process in the achievement of project objectives --Demonstrates the implications change management and implementation have on scope throughout the development and roll-out processes --WAV offers a downloadable decision case template; charter, scope, and benefits realization planning documents; project issue and risk tables; a deliverables and artifacts index; and a change control log --available from the Web Added Value Download Resource Center at jrosspub.com

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